

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
<b>PATIENT DAYS</b>													
811109 SNF PRI DAYS CERTIFIED	371	388	448	384	348	406	435	417	354	370	267	295	4483
811205 SNF M'CAID ROOM HOLD DAY	33	39	58	48	17	15	20	35	57	28	23	32	405
811209 SNF M'CAID DAYS CERTIFIE	2388	2202	2324	2395	2626	2606	2450	2362	2209	2183	1818	2011	27574
811300 MEDICARE DAYS	1280	1226	1266	1070	1081	1030	897	1126	1156	1216	1412	1314	14074
811509 SNF VA/HOSP DAYS CERTIFI	67	61	64		11	18	3	23	43	41	32	76	439
811609 SNF INS/CONTRACT DAYS CE	221	180	204	199	181	197	174	178	150	155	140	157	2136
811900 MMC DAYS		65	96	75	48	77	18	17	25	32	12	23	488
814100 ROOM HOLD PRIVATE DAYS		3	7		7	6		5	1	22	7	5	57
814600 INS/CONT ROOM HOLD DAYS		5	2		5								18
TOTAL	4360	4169	4469	4171	4324	4355	3997	4163	3995	4047	3711	3913	49674
<b>ROUTINE REVENUE</b>													
410119 SNF PRIVATE CERTIFIED	165837	174583	200730	172099	155562	183686	186992	178787	151352	156923	112877	124722	1964150
410125 SNF M'CAID ROOM HOLD	15235	17753	26946	22043	7698	6984	8594	15031	25032	11903	9909	14072	181200
410129 SNF M'CAID CERTIFIED	1071625	990758	1048699	1081042	1183197	1176576	1044823	1006566	940180	929548	772874	853959	12099847
410130 MEDICARE A	608758	581511	598719	507032	516987	492683	405318	507095	519373	545518	631673	589010	6503677
410159 SNF VA/HOSP CERTIFIED	30469	27315	28868		5134	8356	1266	9706	18146	17302	13504	32275	192341
410169 SNF INSUR/CONTRACT CERTI	100611	81060	92592	90142	81527	89984	74694	76372	63870	65999	59612	66901	943364
410415 PRIVATE ROOM HOLD		1341	3191		3129			2110	422	9690	2954	2110	24947
410465 INS/CONTRACT ROOM HOLD		2390	934		2235	2936							8495
410490 MEDICARE MANAGED CARE		31240	45905	35850	22685	36891	8118	7667	11371	14432	5412	10373	229944
TOTAL ROUTINE RENT	1992535	1907951	2046584	1908208	1978154	1998096	1729805	1803334	1729746	1751315	1608815	1693422	22147965
<b>ROUTINE REVENUE LEVEL OF</b>													
GRAND TOTAL WITH LEVEL O	1992535	1907951	2046584	1908208	1978154	1998096	1729805	1803334	1729746	1751315	1608815	1693422	22147965
<b>ANCILLARY REVENUE</b>													
421120 PHYS THER SNF M'CAID	256-	256					2619			464			3083
421130 PHYS THER M'CARE A	213932	210988	188944	178782	199393	187044	181248	183988	199661	226874	223766	224130	2418750
421140 PHYS THER M'CARE B	20294	11316	10243	12438	10383	3447	8507	8437	7126	3475	3040	6164	104870
421160 PHYS THER SNF INS/CONTRA	4570		2338	4643		5126	4594	4709					25980
421180 PHYS THER INS PART B			558	1418	2757		1596-	2619		512	504	256	7028
421190 PHYS THER MMC		13493	16252	16856	5436	13188	3800	4090	4753	7637	2561	6099	94165
SUB-TOTAL P/T	238540	236053	218335	214137	217969	208805	199172	203843	211540	238962	229871	236649	2653876
427120 SPCH THER SNF M'CAID	869-	435	1523	1523									2612
427130 SPCH THER M'CARE A	16227	17334	21321	16971	16647	18058	17166	34494	24157	33429	36032	25767	277603
427140 SPCH THER M'CARE B	1304		653	5874	4351	5439	5221	870		652	2175	2827	29366
427160 SPCH THER SNF INS/CONTRA				435									435
427180 SPCH THER INS PART B				435	870	218	1523	435		1523	1305	3917	7180
427190 SPCH THER MMC													3046
SUB-TOTAL S/T	16662	17769	23497	25238	21868	23715	23910	35799	24157	35604	39512	32511	320242

Twelve Month Total  
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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
428120 OT SNF M'CAID							2565						2565
428130 OT M'CARE A	196056	196441	162885	162538	174618	168609	190487	203301	203223	227408	221795	227473	2334834
428140 OT M'CARE B	7129	1131	508	11330	8370	8873	7684	4449	6396	4575	2348	4621	67414
428160 OT SNF INS/CONTRACT	5001		1595	4110		4768	5167	5194					25835
428180 OT INSURANCE PART B	1853	3114	1230				1823--	5187		664		2888	13113
428190 OT THER MMC		10179	14135	11429	3864	11134	4248	4115	5906	7609	2063	4641	79323
SUB-TOTAL O/T	210039	210865	180353	189407	186852	193384	208328	222246	215525	240256	226206	239623	2523084
SUB-TOTAL REHAB SERVIC	465241	464687	422185	428782	426689	425904	431410	461888	451222	514822	495589	508783	5497202
422120 PHARMACY SNF M'CAID	577	197	320	320	320	62	257	257	577	1621	3214	377	8099
422130 PHARMACY M'CARE A	79550	71497	64500	64500	47890	56734	54598	54598	49189	66604	59119	48972	717751
422150 PHARMACY SNF VA/HOSP	39	805			16	30				38		22	950
422160 PHARMACY SNF INS/CONTRAC	7849	90	2352	2352		1668--	4577	4577	876	739	35	1979	20129
422190 PHARMACY MMC		3708	5217	5217	2558	2010	4693	4693					31725
423120 LAB SNF M'CAID			13--	41	41		3648	5614	4488	6366	5167	5805	69
423130 LAB M'CARE A	3313	6386	3412	4011	4011	4973	179	63					57194
423160 LAB SNF INS/CONTRACT	21		56										319
423190 LAB MMC		409	154--	400	400	153	55	66	108	145	82	218	1882
465120 ROUT SPLY SNF M'CAID	18	23	13	13	52	21	15	15	4	20			194
465130 ROUT SPLY M'CARE A	137	13	35	35	97	126	26	26	25	18	38	55	631
465160 ROUT SPLY SNF INS/CONT	20					41				10--	10		61
465190 ROUT SPLY MMC		7	33	33									73
468130 X-RAY/EKG M'CARE A	3831	4018	3256	2331	2053	1638	3000	2717	2756	3421	3091	4758	36870
468160 X-RAY/EKG SNF INS/CONT			207			406		207					207
468190 X-RAY/EKG MMC			207	338									1158
469120 IV THER SNF M'CAID			45	45									90
469130 IV THER M'CARE A	45	405	158	158	68	158--	270	270		23	203	158	1600
TOTAL ANCILLARIES	560641	552245	501829	508576	484195	490272	502728	534991	509245	593807	566548	571127	6376204
OTHER REVENUE													
430120 BEAUTY & BARBER		20	124										144
430130 RENTAL	217	217	217	217	217	217	217	217	217	217	217	217	2604
430210 MEALS	65--		25	20		20							100
430213 GUEST MEALS	75	5					15	5					255
430240 DONATIONS			130	125									5019
430250 INTEREST INCOME - BANKS	261	284			504	283	1311	1174	916	19	267		205
430258 INTEREST INCOME - OTHER					10	130	65					15	15
430284 COPY SERVICES												2782	72384
430290 MISCELLANEOUS	2782--												
430355 COVID-19 STATE TESTING &									18096	18096	18096		
TOTAL	2294--	526	496	362	731	650	1608	1396	19229	18332	18580	21110	80726
GROSS REVENUE	2550882	2460722	2548909	2417146	2463080	2489018	2234141	2339721	2258220	2363454	2193943	2285659	28604895
CONTRA REVENUE													
500110 C/A SNF PRIVATE	905	95	1323--	144--	1067	36	193--	260	240	178	73	75	1269

Twelve Month Total  
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12 MONTH TOTAL

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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
500125 C/A SNF M'CAID ROOM HOLD	12592	14629	22300	18198	6336	5783	6992	12228	20466	9660	8067	11509	148760
500126 C/A SNF M'CAID ANCILLARY	530-	911	1888	1942	412	83	5457	272	581	2105	3214	377	16712
500129 C/A SNF M'CAID CERTIFIED	384272	356085	403478	464919	533531	540049	442048	413270	403028	382265	314821	347948	4985714
500130 C/A M'CARE A	261643-	277711-	236806-	183342-	207137-	170946-	179845-	221723-	204914-	233872-	267035-	238179-	2683353-
500136 C/A M'CARE A ANCILLARY	513092	507082	444510	429326	444777	437024	450443	485009	483499	564142	549212	537118	5845234
500137 C/A M'CARE A RATE DIFFE								110					110
500140 C/A M'CARE B	19341	8168	7486	19671	15285	11462	14002	9022	9039	5622	4812	8795	132705
500156 C/A SNF VA/HOSP ANCILLAR	2083	464		288-	245-	30	288-	288-		539-		22	951
500159 C/A SNF VA/HOSP CERTIFIE	9185	9648	9913		1944	3652	482	3073	5744	5477	5941	11970	67029
500165 C/A SNF INS/CNT ROOM HOL		1990	774		1835	2455							7054
500166 C/A SNF INS/CNT ANCILLA	17461	90	6548	11540		8268	14517	14543		10-	10		72967
500169 C/A SNF INS/CONT CERT	29634	27685	27967	33820	34876	33981	24858	25458	24860	28674	21785	24562	338160
500188 C/A SNF PART B	1201	2160	1113	901	1679	194	2341-	5100	122	1559	1069	4242	16999
500190 C/A MEDICARE MANAGED CAR	731-	2602-	1964-	693	1486-	3984-	803-	2330-	3629-	786-	1223-	12936	19121-
500196 C/A MMC ANCILLARY		27796	35690	34708	13129	27108	14319	13170	11642	16130	4741	12936	211369
590400 ADMINISTRATIVE ADJUSTMEN	7615-	48394-	6545-	165	3101	7391	1806	23810	74-	6635	3155-	2406	44279-
590441 PRIOR YR M'CAID SETTLE 2	53627	27347-			12670	14676							23810
590442 PRIOR YR M'CAID SETTLE 2		25338-						110-					53627
590459 PRIOR YR M'CAID SETTLE 2													1-
590462 PRIOR YR M'CARE SETTLE 2													110-
TOTAL	747536	626087	715029	831909	861774	917262	791454	780764	750714	787240	643279	722558	9175606
BAD DEBT													
590510 ALLOW B/D PRIVATE	13737	28640-	14460	8649	50071	32115	32115	12715	12715	12536	13915	15215	191603
590511 B/D W/O PRIVATE	54522	12616								179			67317
590516 ALLOWANCE FOR B/D PRIVAT	85722-	126129-		859-									212710-
590517 B/D W/O PRIVATE MEDICAID	55732	137296											193028
590520 ALLOW B/D MCAID/MCARE NO	12272-	23803-	1533-	3742-	226	61-	371	97-	205	948-	1-	43	41612-
590521 B/D W/O MCAID/MCARE NONA	12721	23919	189	3663	392		8193	3784-	1953	412	4262	593	41296
590522 ALLOW B/D MCAID PEND	4712-	12140	2759	1823-	17956-	16069			5490-	7725			25419
590530 ALLOW B/D MCARE ALLWBL									5490-				5490
590531 B/D W/O MCARE ALLWBL									2346				5490
590532 B/D GWMT DISALLOWANCE	1247-	976-	1403	28	199-	425	59	1091-		2469-	1025	1935	1239
590560 ALLOW B/D INS/CON	2143-	5336-		1282-									8761-
590561 B/D W/O INS/CONT	5336	5336		1282									8761
590570 ALLOW B/D OTHER	17127-									834-			17961-
590571 B/D W/O OTHER	17127									834			17961
590590 ALLOW B/D MMC	14816-	19854-	76	167	157-	27-	3	47	12	9	5	33-	34568-
590591 B/D W/O MMC	14923	19860		18	110								34911
TOTAL BAD DEBT	32866	8429	17354	6960	31628	48521	40741	7790	17231	17444	19206	17753	265923
NET REVENUE	1770480	1826206	1816526	1578277	1569678	1523235	1401946	1551167	1490275	1558770	1531458	1545348	19163366

## NURSING

611110 NRSG ADMIN SALARIES	24996	27509	31595	37499	25005	34060	25931	51672	47066	50019	28935	44201	428488
611120 NRSG ADMIN BENEFITS	4388	1760	4727	9197	4727	4727	3793	4727	4727	5189	4727	4727	57416
611125 NRSG ADMIN OTHER BENEFIT	412	87	76	74	43	91	60	194	95	290	26	16-	1432

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
611130 NRSG ADMIN P/R TAX	2472	2443	2673	2920	2492	2661	2705	3117	3114	3610	3261	3903	35371
611200 NRSG ADMIN SUPPLIES	885	183	532	207	464	278		429		1191	582	455	5206
611310 NRSG ADMIN R & M			616							925			1541
611320 NRSG ADMIN CONTRACT SERV													120
611324 NRSG ADMIN OTHER SERVICE	3770	3270	3270	4926	3270	3270	3270	3270	2998	3498	2998	2917	40727
611335 NRSG ADMIN UNIFORMS		14	14		14								42
611358 NRSG ADMIN TRAVEL/LODGIN	121		10	72		61		78		75	72	94	583
611500 NRSG ADMIN MINOR EQUIP	626	2314	319	1362	1119	1285	359		1902	1234		205	10725
611610 MDS COORDINATOR SALARIES	22029	21719	20599	17609	18742	16355	17623	12456	15246	12221	14096	17239	205934
611620 MDS COORDINATOR BENEFITS	4009	1976	2654	4558	2654	2654	2980	2654	2654	1305-	2654	1885	30796
611630 MDS COORDINATOR PAYROLL	1971	2046	1655	1469	1998	1554	1442	1497	1202	1052	1574	1885	19295
613113 CERT NRSG SALARIES	513724	497006	490363	474405	513259	507245	475370	477942	452222	464229	413760	465190	5744715
613123 CERT NRSG BENEFITS	35984	34036	33453	41091	33453	33453	23143	33453	33453	11789	33453	33453	380214
613125 CERT NRSG OTHER BENEFITS	2385	756	647	173	408	904	1400	752	1388	411	212	1249	10685
613133 CERT NRSG P/R TAXES	46291	45569	42284	41654	44825	44733	40657	41924	41034	42522	40617	49879	521989
613333 CERT NRSG EDUCATION	330	330			275	385	275		440			330	2365
613335 CERT NRSG UNIFORMS		322	45	84	24	137	66	80	23	131	48	192	1152
615120 PC NRSG BENEFITS							292-			292			
616110 CENT SPLY SALARIES	3417	1678	903	2521	2571	2155	3050	2557	2922	3245	2487	1374	28880
616120 CENT SPLY BENEFITS	312	213	494	802	494	494	103	494	494	82-	494	494	4806
616125 CENT SPLY OTHER BENEFITS	22	4	4		13	10							53
616130 CENT SPLY P/R TAXES	334	210	123	266	266	311	309	262	319	333	312	216	3261
616335 CENT SPLY UNIFORMS		12								11			23
<b>TOTAL</b>	<b>668478</b>	<b>643457</b>	<b>637056</b>	<b>640889</b>	<b>656116</b>	<b>656823</b>	<b>602244</b>	<b>637508</b>	<b>611299</b>	<b>600880</b>	<b>550428</b>	<b>630641</b>	<b>7535819</b>
<b>ANCILLARY</b>													
<b>REHAB SERVICES</b>													
621110 PT SALARIES	40901	38773	37631	36821	34268	33170	32694	32834	34152	38765	36540	39027	435576
621120 PT BENEFITS	6358	4940	6224	11539	6224	6224	4517	6224	6224	702	6224	6224	71624
621125 ST OTHER BENEFITS	133	146	143		107	50	131	37	7	12	110	8	884
621130 PT P/R TAX	3965	3752	3285	3315	3557	3495	3168	2996	3316	3525	3579	4466	42419
621200 PT SUPPLIES	320	32			286	218	218						858
621324 PT OTHER SERVICES	270	270	377	270	164	642	159	159	159	159	159	159	2947
621325 PT CONTRACTED DIAGNOSTIC						104	104			263		53	367
621330 PT EDUCATION						53	53		53	53		53	265
621335 PT UNIFORMS					33				11			11	22
621358 PT TRAVEL/LODGING					2								33
621364 PT HELP WANTED/RECRUIT		61	112	31								26	232
<b>SUB-TOTAL P/T</b>	<b>51947</b>	<b>47974</b>	<b>47772</b>	<b>51976</b>	<b>44643</b>	<b>43581</b>	<b>41044</b>	<b>42250</b>	<b>43922</b>	<b>43479</b>	<b>46665</b>	<b>49974</b>	<b>555227</b>
627110 ST SALARIES	3096	2111	2572	2899	2358	2614	2368	3835	2583	3743	3804	3493	35476
627120 ST BENEFITS		285-	832	1628	832	832	1055	832	832	452-	832	832	7770
627125 ST OTHER BENEFITS	38	21	31		2-	9	13	16	18-	9	7	3	127
627130 ST P/R TAX		172	244	294	281	305	228	365	245	336	379	529	3659
627200 ST SUPPLIES	281										124		124
627324 ST OTHER SERVICES							301		301	395		575	1177
627325 ST CONTRACTED DIAGNOSTIC		79		96					790		395	395	2150
627358 ST TRAVEL/LODGING							60	30					30
627364 ST HELP WANTED/RECR		12		146	28	26		11					283

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SUB-TOTAL S/T	3415	2110	3679	5063	3497	3786	4025	5089	4733	4031	5541	5827	50796
629110 OT SALARIES	38238	34746	33116	33243	30835	33178	32578	35881	36650	38963	35588	38065	421081
629120 OT BENEFITS	5773	1217	6864	3709	6864	6864	2817	6864	6864	1439	6864	6864	63003
629125 OT OTHER BENEFITS	210	46	161		17	50	31	32	7	12	74	258	898
629130 OT P/R TAXES	3667	3289	3042	2763	3149	3543	3025	3492	3482	3691	3633	4331	41107
629200 OT SPLY		44		19	84		156	27	83	115	106	117	751
629335 OT UNIFORMS		34		10	11	11	110	21		11			77
629364 OT HELP WANTED/RECRUITIN	39	53			164	143				26		26	582
SUB-TOTAL O/T	47927	39429	43103	39744	41124	43789	38717	46317	47086	44257	46265	49661	527499
SUB-TOTAL REHAB SERVIC	103289	89513	94634	96783	89264	91156	83786	93656	95741	91767	98471	105462	1133522
622201 PRESCRIPTIONS PRIVATE	353	9			270	17	56	117	194	337	2002	100	632
622202 PRESCRIPTIONS M'CAID	69	616	232	139	163		26244	33781	28130	41831	37924	30173	4042
622203 PRESCRIPTIONS M'CAID	51908	44204	53185	45919	28783	42055							464137
622205 PRESCRIPTIONS VA/HOSP						11							11
622206 PRESCRIPTION INS/CONT	5121	2290	3510	4674	1969	2960	1887	5725	541	456	22	1319	30474
622207 PRESCRIPTION OTHER	727	1165	357	121-	538	1033	181	1103	3369	1758	399	1049	11558
622320 PHARMACY CONTRACT SERVIC	2058	2296	2380	2422	2212	2534	2212	2128	2086	2072	2030	2408	26838
622324 PHARMACY OTHER SERVICES	100	100	100	100	100	100	100	100	100	100	100	100	1200
623200 LAB SPLY													798
623324 LAB OTHER SERVICES	4001	7381	8423	5144	5238	5444	5356	5876	4666	6384	5323	6325	69561
624200 OXYGEN SPLY & EQUIPMENT	8013	8197	6733	8634	3909	10940	4836	7806	8141	8938	8141	6032	87301
625200 MED/SURG SPLY	4317	1778	2544	3309	2375	2375	2588	2647	1749	1551	3174	2353	30163
626200 EQUIP RENT/LEASE	3974	2412	2612	2917	1724-	3380	3552	3227	3647	5343	6216	3159	38715
628326 MED DIRECTOR CONTR SERV	3050	3050	3050	3050	3050	3050	3050	3050	3050	3050	3050	3050	36600
661110 SALARIES	3711	3515	4647	2784	4935	3091	4391	4557	4382	4803	3783	3897	48496
661120 BENEFITS	1327	2612		138-			646			592			5039
661125 OTHER BENEFITS	22	4	4		3								33
661130 P/R TAXES	406	339	370	354	369	368	366	363	364	467	384	392	4542
661324 OTHER SERVICES	410	75	160		75	225	410	75		379			1809
663200 COVID-19 SUPPLIES-VALIDA	196	329	530	108	486	171	161	91	54	722	238	88	3174
663205 COVID-19 TESTING & INFE	5800	10258	3368	1569	4437	3195	2004	2287	2643	4373	6163	14139	60236
664200 INCONTINENT SUPPLY	6594	4438	7332	6210	6060	6022	5004	6790	4326	6083	3907	5098	67874
665200 ROUTINE SUPPLIES	9786	8951	10165	10013	10070	9002	7273	6884	6886	7176	7750	9819	103375
666200 COMP MED RENTAL & SUPPLI	3543	5702	5012	5027	10014	3665	3573	3304	4134	2906	5168	2051	54099
666500 COMP MED EQUIP MINOR EQU	369												369
667110 RT SALARIES	2067	2201	2484	1482	1367	2252	2476	2477	2471	2906	1406	2903	26492
667120 RT BENEFITS		2630-	140	2210	140	140	280-	140	140	280-	140	140	
667125 RT OTHER BENEFITS	22	4	4		3								89
667130 RT P/R TAXES	201	218	235	140	129	214	241	248	256	300	146	299	2627
667310 RT R & M	455												455
667324 RT OTHER SERVICES	533			1493	350		383		390	1230			4379
668324 X-RAY/EKG OTHER SERVICES	4177	4671	4628	3230	2155	2719	4037	3286	3826	4361	3922	4910	45922
669200 IV THER SUPPLIES	28	280	377	243	114	79	167	183	112	87	131	131	1932
669320 IV THER CONTRACT SERVICE		324	162	510	1097	352		334		1111			3890
669500 IV THER MINOR EQUIP		1945-	1945						1945-			1945	
670310 TRANSPORTATION CONT SERV	360		327										2063
670320 AMBULANCE CONT SERV	3227	5660	13115	5956	5206	3826	5061	5085	5462	7805	6905	13892	81200

Twelve Month Total  
December 31, 2023

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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
TOTAL ANCILLARIES	230214	208017	232765	214161	182560	200376	169761	195120	181752	208618	208035	222268	2453647
DIETARY													
631110 DIET SALARIES	60897	59413	61256	55425	59656	54333	59765	58494	57802	61388	54073	55203	697705
631120 DIET BENEFITS	6156	4289	6053	8867	6053	6053	1688	6053	6053	2021	6053	6053	65392
631125 DIET OTHER BENEFITS	404	138	138	138	37	582	114	134	27	365	37	31	2170
631130 DIET P/R TAX	5559	5464	5620	5512	5352	5549	5312	5418	5537	5979	5584	6335	66724
631200 DIET SUPPLIES	8271	5474	5732	5673	6330	5677	6073	5584	5569	5914	5606	4625	70528
631210 RAW FOOD	40756	42627	45184	40512	44630	37682	41051	42079	34998	45566	31033	36767	482885
631211 ENTERAL NUTRITION					24	78	244	24	18	284-		392	496
631215 DIET SUPPLEMENTS	1545	391	543	1075	820	584	765	461	565	738	981	1280	9748
631310 DIET R & M		3441	2404	1454	1336	3564	1458	468	468	2745	2581	2662	20655
631324 DIET OTHER SERVICES	713	668	1017	2494	2725	1642	2111	1345	1579	2529	1654	1417	19894
631335 DIET UNIFORMS		32	23	21	35	11	33	11	11	22	12	32	243
631500 DIET MINOR EQUIP				1015			192		199-	199			1207
TOTAL	124301	121937	127970	121714	126998	115755	117348	119603	112428	127182	107614	114797	1437647
HOUSEKEEPING													
632110 HSKP SALARIES	19846	19300	17914	21158	20633	19162	18794	19562	19347	20614	17352	20395	234077
632120 HSKP BENEFITS	2212	2923	1992	2375	1992	1992	1215	1992	1992	632	1992	1992	23301
632125 HSKP OTHER BENEFITS	143	76	72	128	19	117	72	85	17	101	24	20	874
632130 HSKP P/R TAX	1794	1831	1654	1806	1705	1722	1613	1923	1848	2027	1855	2211	21989
632200 HSKP SUPPLIES	3661	6234	5278	4670	5818	6850	3936	2884	4736	5623	5193	4975	59858
632335 HSKP UNIFORMS		22			11								33
TOTAL	27656	30386	26910	30137	30178	29843	25630	26446	27940	28997	26416	29593	340132
LAUNDRY													
633110 LNDY SALARIES	13372	13559	11505	11609	11139	12856	12370	13898	12748	13725	12608	12873	152262
633120 LNDY BENEFITS	907	876	1770	1127	1770	1770	80	1770	1770	711-	1770	1770	14669
633125 LNDY OTHER BENEFITS	72	77	47	62	37	93	76	91	22	40	27	34	678
633130 LNDY P/R TAX	1232	1293	1045	1023	1140	1181	1186	1198	1278	1382	1258	1429	14645
633200 LNDY SUPPLIES	1521	1206	1130	1317	1171	1496	1354	1537	953	1635	1320	1792	16632
633220 LINEN	2451	1326	1718	1744	2098	2104	1864	235	1979	1415	2155	2497	21586
633310 LNDY R & M	887	361		1183	345	1492	1245	1213	906	2129	562	9078	9078
633324 LNDY OTHER SERVICES		11		495							747	34	2487
633335 LNDY UNIFORMS				21				12		11			89
TOTAL	20442	18709	17215	18581	17700	20992	18175	19954	19656	19626	20647	20429	232126
PLANT													
634110 PLANT SALARIES	13190	13776	14125	14705	14040	10481	10533	15597	13329	16885	12423	14212	163296
634120 PLANT BENEFITS	3457	1997	1602	6634	1602	1602	2323	1602	1602	2650	1602	1602	28275
634125 PLANT OTHER BENEFITS	115	21	13	92	3	33	21	24	5	8	7	6	348
634130 PLANT P/R TAX	1272	1140	1271	1186	1154	1144	1130	1159	1154	1349	1348	1349	14656
634200 PLANT SUPPLIES	2486	2087	3427	2931	2508	1986	3771	3780	1993	3689	1071	4713	34442
634310 PLANT R & M	1631	3978	18168	12135	858-	2244	1384	3780	1993	14041	4867	9704	71618
634324 PLANT OTHER SERVICES	5330	10960	8564	10999	24649	9354	16699	10862	8364	30636	17382	22965	176764
634325 PLANT TELEVISION/SATELLI	4834	4834	4834	4831	4831	4831	4601	4601	4601	4601	4600	4601	56600
634340 PLANT UTILITIES	25009	21476	22180	21526	21034	23751	22111	18141	21941	31976	23252	29698	282095



DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
TOTAL	17036	12557	18572	17500	18200	16104	11982	18227	18234	17011	19867	17523	202813
ADMINISTRATIVE													
641110 ADMIN SALARIES	23027	22757	25417	22955	24248	23829	21989	29909	25325	25181	21904	24713	291254
641111 ADMIN COMP	12025	12025	12025	12025	12022	12022	11036	11036	11036	11036	11036	11200	138524
641120 ADMIN BENEFITS	2391	2254	2587	4172	2587	2587	2030	2587	2587	2564	2587	2587	31520
641125 ADMIN OTHER BENEFITS	247	87	398	160	17	93	128	180	36	200	200	40	1618
641130 ADMIN P/R TAX	1974	2051	2090	1972	2088	2065	1884	2451	2041	2474	2088	2517	25695
641200 ADMIN SUPPLIES	1994	2631	2575	2710	2495	1670	2776	1443	2150	3014	1753	1537	26748
641201 ADMIN POSTAGE & MAILING	264	869	236	1680	171	6	158	267	520	507	440	25	4789
641310 ADMIN R & M	761-		254										
641321 WOTC (TAX CREDIT)		624											624
641324 ADMIN OTHER SERVICES	4247	5381	5081	5500	2181	3651	6395	3983	3233	4452	4645	4913	53662
641330 ADMIN EDUCATION								60					60
641335 ADMIN UNIFORMS		11	458	10	258		25		12	726	351	23	81
641500 ADMIN MINOR EQUIP													1793
TOTAL	45408	48690	51121	51184	46067	45923	46421	51916	46940	50307	44844	47547	576368
GENERAL													
642350 ASSOCIATE FIRST AID	504		569	55	504		55	602			336	1349	3974
642351 WORKERS COMP	12243	12243	12243	12243	12243	12243	12243	12243	12243	12243	11627	12860	146917
642352 GROUP INSURANCE	34057	46510	44381	42009	49117	41231	38963	48859	43293	50158	49811	47414	535803
642354 DUES & SUBSCRIPTIONS	858	858	858	1343	888	858	1549	1527	2139	2351	1033	3833	18095
642355 PERMITS & LICENSES			710						1275			248	2233
642357 AUTO											124		124
642358 TRAVEL/LODGING	53	82	185	97	34	68	109	25	36	58	34	73	854
642359 TELEPHONE	1690	1617	1458	1737	1536	1050	2337	1028	2252	1776	1762	1556	19819
642360 BUSINESS MEALS	198	160	239	423	170	272	395	221	270	437	186	115	3086
642363 ASSOCIATE RECRUITMENT -	1919	1054	2188	2710	3969	3795	5351	8076	4020	3981	914	3026	41003
642364 ASSOCIATE RECRUITMENT-OT	177-	201	366	412	399	580	890	381	592	78	367	1748	5837
642369 PROVIDER TAX	82513	77047	82833	96965	77602	78351	74751	72963	68759	68155	55206	61753	896898
642370 LEGAL	655	1618	4277	2133	9452	3509	3147	1470	5527	4637	3711	2495	42631
642371 ACCOUNTING	1532		432										1964
642700 SERVICE CHARGES	14	16	144	31	20-	8		8	14		53	307	575
642701 PROPERTY INSURANCE	12078	12078	12078	12078	12078	12078	12078	12078	12078	12078	2951	2951	126682
642702 GEN'L LIABILITY INS	13289	13289	13289	13289	13289	13289	13614	13224	13224	13224	12638	13811	159469
642703 AUTO INSURANCE									1798				1798
642704 INSURANCE - OTHER								850					850
642705 CONVENIENCE FEES	1209	1121	883	971	822	867	431	334	1199	342	1784	2792	12755
642708 TAIL/EXCESS LIABILITY	9944	9944	9944	9944	9944	9944	9944	9944	37166-	9944	9599	9599	7252-
642751 REAL ESTATE TAXES									614				71528
642752 PERSONAL PROPERTY TAXES													2298
642753 EXCISE/FRANCHISE TAXES													100
642755 SALES & USE TAXES	203	295	327	244	397	166	74	236	469	731	375	423	3940
642800 CLAIMS FOR LOSS/SETTLEMENT	495	10-	1245	53		2103	24	560	25	2376	19	723	7613
TOTAL	166025	178123	189184	196737	192444	180947	175955	184629	132661	182669	152530	167690	2099594
OTHER OPERATING													
651320 B & B CONTRACT SERVICES-	391	591	602	633	572	613	439	234	260	258	347		4940



DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
TOTAL	391	591	602	633	572	613	439	234	260	258	347		4940
TOTAL OPERATING EXPENSES	1413587	1373966	1434710	1417295	1394742	1374400	1279581	1366003	1262882	1396106	1251462	1399854	16364588
OPERATING MARGIN	356889	452239	381816	160983	174940	148827	122365	185161	227391	162660	279996	145498	2798765
OPERATING MARGIN %	20.16 %	24.76 %	21.02 %	10.20 %	11.14 %	9.77 %	8.73 %	11.94 %	15.26 %	10.44 %	18.28 %	9.42 %	14.60 %
PROPERTY & FINANCIAL													
710300 MANAGEMENT FEES	89938	91310	90827	76410	80987	76162	70097	76954	74214	77033	75668	76363	955963
710613 RENT EQUIPMENT	725	989	999	989	1290	989	1248	639	2219	626	636	1319	12668
710621 LEASE BUILDING	38553	38553	38553	38553	38553	38553	38553	38553	38553	38553	38553	38553	462636
710631 VARIABLE & ADDITIONAL LE	15082	14350	17510	14657	14434	16992	14350	14600	16813	14450	13626	16157	183021
TOTAL	144298	145202	147889	130609	135264	132696	124248	130746	131799	130662	128483	132392	1614288
NONALLOWABLE													
720320 CHARITABLE CONTRIBUTIONS		260	20										280
TOTAL		260	20										280
TOTAL NON-OPERATING EX	144298	145462	147909	130609	135264	132696	124248	130746	131799	130662	128483	132392	1614568
TOTAL ALL EXPENSES	1557885	1519428	1582619	1547904	1530006	1507096	1403829	1496749	1394681	1526768	1379945	1532246	17979156
PRE TAX PROFIT	212595	306778	233907	30373	39672	16139	1883-	54418	95594	32002	151513	13102	1184210
Info Only NO UPL \$													
OPERATING MARGIN	0.00 %	10847.66 %	9154.06 %	3696.51 %	4202.26 %	3677.46 %	3297.36 %	372.75 %	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %
OPERATING MARGIN %	20.16	24.76	21.02	10.20	11.14	9.77	8.73	11.94	15.26	10.44	18.28	9.42	14.60

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE--
<b>CASH</b>				
OPERATING CASH LOCAL - CAP		1,000.00	1,000.00	
OPERATING CASH	155,483.58	867,339.50	278,624.80	588,714.70
PAYROLL CASH	221,607.18	1,593.75	1,526.94	66.81
PAYROLL CLEARING	170.81-	50.00-		50.00-
PETTY CASH		500.00	500.00	
PETTY CASH		500.00	500.00	
<b>TOTAL CASH</b>	<b>66,294.41-</b>	<b>870,883.25</b>	<b>282,151.74</b>	<b>588,731.51</b>
<b>ACCOUNTS &amp; NOTES RECEIVABLE</b>				
<b>PATIENT RECEIVABLES</b>				
A/R REMS CLEARING	287.97	115.00-	242.00	357.00-
A/R SUSPENSE CLEARING	6,750.06	7,860.06	6,718.98	1,141.08
A/R PRIVATE	16,192.35-	117,372.03	136,563.73	19,191.70-
A/R PRIVATE M'CAID DENIED	29,989.80-		19,681.87	19,681.87-
A/R SNF M'CAID	132,260.05	740,880.41	660,924.78	79,955.63
A/R SNF M'CAID PENDING	19,813.67-	141,872.40	34,974.74	106,897.66
A/R SNF M'CAID CLEARING		101,676.01-		101,676.01-
A/R M'CARE A	15,315.50-	749,648.43	811,374.74	61,726.31-
A/R M'CARE A COINS M'CAID	3,446.48	54,184.89	55,154.14	969.25-
A/R M'CARE A COINS OTHER	42,973.91-	125,050.59	148,589.74	23,539.15-
A/R M'CARE B	4,007.01	7,394.56	3,780.31	3,614.25
A/R M'CARE B COINS	762.43	2,767.71	3,400.49	632.78-
A/R VA/HOSP	14,317.97-	36,057.14	70,665.38	34,608.24-
A/R SNF INS/CONTRACT	56,456.41	228,986.40	146,813.48	82,172.92
A/R SNF INSUR PART B	128.26	85.50	3,153.35	3,067.85-
A/R MMC	30,102.16-	61,931.36	124,939.78	63,008.42-
A/R MMC COINS OTHER	540.00-		1,779.00	1,779.00-
A/R MMC PART B	83.81	1,317.49	6,046.46	4,728.97-
A/R MMC PART B COINS	255.58	838.64	18.05	820.59
DEFERRED REVENUE	28,762.12	58,193.38-	21,230.34-	36,963.04-
<b>TOTAL PATIENT RECEIVABLES</b>	<b>63,954.83</b>	<b>2,116,263.22</b>	<b>2,213,590.68</b>	<b>97,327.46-</b>
<b>ALLOWANCE FOR BAD DEBTS</b>				
A/R PRIVATE B/D ALLOW-GOV'T DI	1,247.00	3,626.00-	4,309.00-	683.00
A/R PRIVATE M'CAID DENIED B/D	29,989.80		19,681.87-	19,681.87
A/R PRIVATE <60 DAYS B/D ALLOW	904.87-	2,350.77-	1,081.98-	1,268.79-
A/R B/D ALLOW	88,909.00	149,162.99-	253,517.08-	104,354.09
A/R SNF M'CAID PENDING B/D ALL	4,711.69	33,737.26-	8,316.99-	25,420.27-
A/R M'CARE B COINS B/D ALLOW	449.00-	1,635.00-	1,951.00-	316.00
A/R MMC COINS OTHER B/D ALLOW	43.00	495.00-	142.00	142.00
A/R MMC PART B COINS B/D ALLOW	150.00-		10.00-	485.00-
<b>TOTAL ALLOW FOR BAD DEBTS</b>	<b>123,396.62</b>	<b>191,007.02-</b>	<b>289,009.92-</b>	<b>98,002.90</b>
<b>NET PATIENT A/R</b>	<b>187,351.45</b>	<b>1,925,256.20</b>	<b>1,924,580.76</b>	<b>675.44</b>
<b>OTHER ACCOUNTS RECEIVABLE</b>				

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
A/R EMPLOYEES	10.27			
M'CAID COST SETTLE 2021			27,346.57-	27,346.57
M'CAID COST SETTLE 2022	28,289.21-	28,289.21-		28,289.21-
M'CARE A BAD DEBT 2022			5,367.46	5,367.46-
M'CARE A BAD DEBT 2023		3,458.69		3,458.69
A/R LOCA FACILITY		752.31		4,208.24-
A/R - RELATED PARTY	115,984.58-	71,421.15		20,108.47-
TOTAL OTHER A/R	144,263.52-	47,342.94	74,511.06	27,168.12-
NOTES RECEIVABLE				
TOTAL A/R & N/R	43,087.93	1,972,599.14	1,999,091.82	26,492.68-
SUPPLIES & OTHER CURRENT				
PREPAID LEADER CARE LIABILITY	1,076.82-			
PREPAID DUES	858.39-			
PREPAID OTHER	288.24-			
PREPAID OTHER			66,760.36	66,760.36-
PREPAID LAWSONC			1,596.96	1,596.96-
TOTAL SUPPLIES/OTHER CURRENT	2,223.45-		68,357.32-	68,357.32-
TOTAL CURRENT ASSETS	25,429.93-	2,843,482.39	2,349,600.88	493,881.51
NOTES RECEIVABLE				
LAND & IMPROVEMENTS				
BUILDING & IMPROVEMENTS				
CONSTRUCTION IN PROGRESS	10,791.00-	3,772.56	3,772.56	
LEASEHOLD IMPROVEMENTS				
TOTAL BLDGS & IMPROVEMENTS	10,791.00-	3,772.56	3,772.56	
EQUIPMENT, FURN & FIXTURES				
EQUIPMENT & FURNITURE		27,950.72	27,950.72	
TRANSPORTATION EQUIPMENT		49,907.43	49,907.43	
TOTAL EQUIP, FURN & FIXTURES		77,858.15	77,858.15	
LEASED PROP UNDER CAP LEASE				
ACCUMULATED DEPRECIATION				
ACCUM DEPR EQUIP/FURNIT		27,950.72-	27,950.72-	
ACCUM DEPR L/I		3,772.56-	3,772.56-	
ACCUM DEPR TRANS EQUIP		49,907.43-	49,907.43-	
TOTAL ACCUMULATED DEPR		81,630.71-	81,630.71-	
NET PROPERTY & EQUIPMENT	10,791.00-			

RAYNHAM  
RAYNHAM  
Comparative Balance Sheet  
December 31, 2023

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
OTHER LONG-TERM ASSETS				
RESIDENT TRUST FUNDS	3,642.35-	66,145.15	58,844.49	7,300.66
RIGHT-OF-USE ASSET-OPERATING L	16,607.60-	8,032,178.24	8,231,469.77	199,291.53-
TOTAL OTHER ASSETS	20,249.95-	8,098,323.39	8,290,314.26	191,990.87-
LONG-TERM A/R				
INSURANCE RECOVERIES RECEIVABLE	89,062.75	302,934.52	213,871.77	89,062.75
TOTAL LONG-TERM A/R	89,062.75	302,934.52	213,871.77	89,062.75
INTANGIBLE ASSETS				
ACCUMULATED AMORT OTH ASSETS				
NET OTHER ASSETS	68,812.80	8,401,257.91	8,504,186.03	102,928.12-
INTERCOMPANY				
TOTAL ASSETS	32,591.87	11,244,740.30	10,853,786.91	390,953.39

RAYNHAM  
RAYNHAM  
Comparative Balance Sheet  
December 31, 2023

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
ACCOUNTS PAYABLE				
TRADE ACCOUNTS PAYABLE	24,492.03-	429,030.27	296,857.41	132,172.86
A/P MONTH END ACCRUAL	51,943.56	1,010.42	11,962.27	10,951.85-
A/P MANAGEMENT FEES - MANAGED	34,525.00-		12,542.79	12,542.79-
A/P:RELATED PARTY				
TOTAL ACCOUNTS PAYABLE	7,073.47-	430,040.69	321,362.47	108,678.22
ACCURED SALARIES				
FEDERAL INCOME TAX W/H	1,673.03-	20,773.09	21,316.36	543.27-
FEDERAL UNEMPLOY TAX PAY	1,269.44	1,432.68	1,229.65	203.03
FICA TAX W/H	269.52-	15,983.21	15,677.96	305.25
FICA EMPLOYERS PORTION	9,595.14-	18,266.59	15,677.98	2,588.61
STATE INCOME TAX W/H	853.47-	9,337.77	9,179.91	157.86
STATE UNEMPLOY TAX PAY	2,959.80	3,687.98	2,970.52	717.46
STATE FAM/MED LEAVE INS W/H	293.29	986.38	666.64	319.74
STATE FAM/MED LEAVE INS ER POR	136.36-	1,029.22	654.10	375.12
401K W/H	5,886.47	10,526.67	8,688.00	1,838.67
HSA WITHHOLDING	81.07	582.19	644.24	62.05-
ACCURED SALARIES	109,735.01-	180,711.35	152,498.74	28,212.61
ACCURED VACATION & SICK	7,180.00-	177,804.58	170,416.36	7,388.22
TOTAL ACCURED EXPENSES	118,952.46-	441,121.71	399,620.46	41,501.25
ACCURED OTHER EXPENSES				
ACCURED AUDIT FEES	495.00	3,567.00	2,550.00	1,017.00
MISC ACCURED	2,029.45	6,088.35	9,220.44	3,132.09-
MISC ACCURED	4,309.99	21,647.54	18,589.34	3,058.20
MISC ACCURED	82,512.70	242,392.72	181,493.02	60,899.70
GARNISHMENTS	127.06	289.56	162.50	127.06
OPERATING LEASE LIABILITY-CURR	487.07	205,136.47	199,291.52	5,844.95
TOTAL ACCURED OTHER EXPENSES	89,961.27	479,121.64	411,306.82	67,814.82
INCOME TAXES				
TOTAL ACCURED EXPENSES	28,991.19-	920,243.35	810,927.28	109,316.07
NOTES PAYABLE				
CRNT MATURITIES OF L/T DEBT				
TOTAL CURRENT LIABILITIES	36,064.66-	1,350,284.04	1,132,289.75	217,994.29
LONG TERM DEBT				
DEFERRED INCOME TAXES & OTHER				
UNCLAIMED PROPERTY 1998+				
RESIDENT TRUST FUND				
MRF: ACCURED TAIL/EXCESS LIABI	3,642.35-	1,254.97	2,489.59	1,234.62-
LCCA DUE TO/FROM - MANAGED	7,252.00-	66,145.15	58,844.49	7,300.66
OPERATING LEASE LIABILITY-NONC	44,992.00	171,008.00	178,260.00	7,252.00-
ACCURED LIABILITY RISKS	17,094.66-	45,866.67	46,853.82-	92,720.49
	89,062.75	7,827,041.77	8,032,178.24	205,136.47-
		302,934.52	213,871.77	89,062.75

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
TOTAL DEF TAXES & OTHER	106,065.74	8,414,251.08	8,438,790.27	24,539.19-
PRTR'S CAP/STCKHLDERS EQUITY				
CONTRIBUTED CAPITAL		3,539,509.38	3,539,509.38	
CONT CAPITAL-F.L. PRESTON		276,778.63	26,778.63	250,000.00
CONT CAPITAL-DEVELOPERS INV CO		152.12-	152.12-	
WITHDRAWALS		144,518.89-	144,518.89-	
WITHDRAWALS-F.L. PRESTON	247,500.00-	18,373,997.66-	17,149,667.98-	1,224,329.68-
WITHDRAWALS-DEVELOPERS INV CO	2,500.00-	143,287.24-	130,921.11-	12,366.13-
EARNED CAPITAL/RET'D EARNINGS		15,141,678.98	15,141,678.98	
Y-T-D NET INCOME (LOSS)	212,590.79	1,184,194.10		1,184,194.10
TOTAL PRTR/CAP/RET EARNINGS	37,409.21-	1,480,205.18	1,282,706.89	197,498.29
TOTAL LIABILITIES & EQUITY	32,591.87	11,244,740.30	10,853,786.91	390,953.39

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DESCRIPTION		December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
ROUTINE REVENUE LEVEL OF														
OTHER REVENUE														
430250	INTEREST INCOME - BANKS	680	694	657	662	644	608	612	575	578	508	405	76	6699
430259	INTEREST INCOME - OTHER								8			36		44
430290	MISCELLANEOUS	38553	38553	38553	38553	38553	38553	38553	38553	38553	38553	38553	38553	462636
430292	MISCELLANEOUS	9944	9944	9944	9944	9944	9944	9944	9944	37166-	9944	9599	9599	71528
430293	MISCELLANEOUS	8705	8705	8705	8705	8705	8705	8705	8705	8705	8705	8705	8705	104460
430294	MISCELLANEOUS	12078	12078	12078	12078	12078	12078	12078	12078	12078	12078	2951	2951	126682
430295	MISCELLANEOUS	6377	5645	8805	5952	5729	8287	5645	5895	8958	4895	4921	7452	7856
	TOTAL	76337	75619	78742	75894	75653	78175	75537	75758	31706	74683	65170	67336	850610
GROSS REVENUE		76337	75619	78742	75894	75653	78175	75537	75758	31706	74683	65170	67336	850610
BAD DEBT														
NET REVENUE		76337	75619	78742	75894	75653	78175	75537	75758	31706	74683	65170	67336	850610
PLANT														
634500	PLANT MINOR EQUIP	2135	2779		1508			722		5599	538			13281
	TOTAL	2135	2779		1508			722		5599	538			13281
GENERAL														
642370	LEGAL	592			307									968
642371	ACCOUNTING	495	355	873	355	439	355	355	605	355	355	355	69	5252
642701	PROPERTY INSURANCE	6806	6806	6806	6806	6806	6806	6806	6806	6806	6806	10887	2724	81671
642704	INSURANCE - OTHER	3523	3523	3523	3523	3523	3523	3523	3523	3523	3281	3281	3281	41550
642751	REAL ESTATE TAXES	9860	9860	9860	9860	9860	9860	10860	10860	36250-	10860	10860	10860	77210
642752	PERSONAL PROPERTY TAXES	881	881	1059	821	821	821	821	821	821	821	821	821	10210
642753	EXCISE/FRANCHISE TAXES										100			100
	TOTAL	22157	21425	22121	21672	21449	21365	22365	22615	24745-	22223	26204	18110	216961
TOTAL OPERATING EXPENSES		24292	24204	22121	23180	21449	21365	23087	22615	19146-	22761	26204	18110	230242
OPERATING MARGIN		52046	51416	56621	52714	54205	56810	52450	53143	50852	51923	38967	49227	620374
OPERATING MARGIN %		68.18 %	67.99 %	71.91 %	69.46 %	71.65 %	72.67 %	69.44 %	70.15 %	160.39 %	69.52 %	59.79 %	73.11 %	72.93 %
PROPERTY & FINANCIAL														
710411	DEPRECIATION BUILDING	28136	28136	28136	28136	28136	28136	28136	28136	28136	28136	28136	28136	337632
710413	DEPRECIATION EQUIPMENT	4307	4077	4275	4275	4256	4215	4422	4422	5493	3976	3976	3976	51670
710416	DEPRECIATION BLDG IMPROV	4755	5362	4403	4403	4403	4603	4066	4066	4721	3753	3753	3753	52041
710417	DEPRECIATION LAND IMPROV	103	103	103	103	103	103	103	103	103	103	103	103	1236

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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
710500 INTEREST: MORTGAGE	20712	20755	20799	20842	20884	20927	20970	21012	21055	21097	21139	21181	251373
711099 INTEREST: DEFERRED FINAN	657	657	657	657	657	657	657	657	631	666	666	666	7885
TOTAL	58670	59090	58373	58416	58439	58641	58354	58396	60139	57731	57773	57815	701837
NONALLOWABLE													
720360 GAIN/LOSS ON DISP OF ASS									1677				1677
TOTAL									1677				1677
TOTAL NON-OPERATING EX	58670	59090	58373	58416	58439	58641	58354	58396	61816	57731	57773	57815	703514
TOTAL ALL EXPENSES	82962	83294	80494	81596	79888	80006	81441	81011	42670	80492	83977	75925	933756
PRE TAX PROFIT	6625	7675	1752	5702	4235	1831	5904	5253	10964	5809	18807	8589	83146
Info Only NO UPL \$													
OPERATING MARGIN %	68.18 %	67.99 %	71.91 %	69.46 %	71.65 %	72.67 %	69.44 %	70.15 %	160.39 %	69.52 %	59.79 %	73.11 %	72.93 %



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Comparative Balance Sheet  
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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE
<b>CASH</b>				
OPERATING CASH	3,550.96	21,312.19	18,422.95	2,889.24
TOTAL CASH	3,550.96	21,312.19	18,422.95	2,889.24
<b>ACCOUNTS &amp; NOTES RECEIVABLE</b>				
PATIENT RECEIVABLES				
ALLOWANCE FOR BAD DEBTS				
OTHER ACCOUNTS RECEIVABLE				
A/R - RELATED PARTY	591.84	591.84	12,542.79	12,542.79-
A/R - RELATED PARTY				591.84
TOTAL OTHER A/R	591.84	591.84	12,542.79	11,950.95-
<b>NOTES RECEIVABLE</b>				
TOTAL A/R & N/R	591.84	591.84	12,542.79	11,950.95-
<b>SUPPLIES &amp; OTHER CURRENT</b>				
PREPAID PROP INSUR	6,805.74-			
PREPAID OTHER INSUR	3,523.28-	10,569.84	9,843.30	726.54
PREPAID TAXES	9,860.00-			
PREPAID TAXES	880.51-			
TOTAL SUPPLIES/OTHER CURRENT	21,069.53-	10,569.84	9,843.30	726.54
<b>TOTAL CURRENT ASSETS</b>	16,926.73-	32,473.87	40,809.04	8,335.17-
<b>NOTES RECEIVABLE</b>				
<b>LAND &amp; IMPROVEMENTS</b>				
LAND		440,000.00	440,000.00	
LAND IMPROVEMENTS		95,429.00	95,429.00	
TOTAL LAND & IMPROVEMENTS		535,429.00	535,429.00	
<b>BUILDING &amp; IMPROVEMENTS</b>				
BUILDINGS	14,388.00	10,149,777.81	10,149,777.81	
BUILDING IMPROVEMENTS		1,179,764.66	1,032,699.30	147,065.36
TOTAL BLDGS & IMPROVEMENTS	14,388.00	11,329,542.47	11,182,477.11	147,065.36
<b>EQUIPMENT, FURN &amp; FIXTURES</b>				
EQUIPMENT, FURN & FIXTURES	20,452.48	1,460,433.34	1,450,199.81	10,233.53
TOTAL EQUIP, FURN & FIXTURES	20,452.48	1,460,433.34	1,450,199.81	10,233.53
LEASED PROP UNDER CAP LEASE				

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
ACCUMULATED DEPRECIATION				
ACCUM DEPR LAND IMPROVE	103,22-	92,301.82-	91,063.15-	1,238.67-
ACCUM DEPR BUILDINGS	28,136.37-	9,840,417.35-	9,502,780.81-	337,636.54-
ACCUM DEPR BLDG IMPROVE	4,754.72-	843,415.30-	796,577.47-	46,837.83-
ACCUM DEPR EQUIP/FURNIT	3,409.91-	1,221,038.49-	1,215,069.21-	5,969.28-
TOTAL ACCUMULATED DEPR	36,404.22-	11,997,172.96-	11,605,490.64-	391,682.32-
NET PROPERTY & EQUIPMENT	1,563.74-	1,328,231.85	1,562,615.28	234,383.43-
OTHER LONG-TERM ASSETS				
MISC RESTR END-TAX ESCROW	9,943.89	113,144.08	118,825.88	5,681.80-
MISC RESTR END-REPLACEMENT RSV	144,472.18-	283,896.17	306,592.80	42,696.63-
MISC RESTR END-INSURANCE ESCRO	12,077.69	84,736.53	39,726.33	45,010.20
MISC RESTR END-MISC ESCROW	3,575.04	34,628.71	34,485.62	143.09
TOTAL OTHER ASSETS	118,875.56-	496,405.49	499,630.63	3,225.14-
LONG-TERM A/R				
INTANGIBLE ASSETS				
ACCUMULATED AMORT OTH ASSETS				
NET OTHER ASSETS	118,875.56-	496,405.49	499,630.63	3,225.14-
INTERCOMPANY				
TOTAL ASSETS	137,366.03-	1,857,111.21	2,103,054.95	245,943.74-

## RAYNHAM-SPE

Comparative Balance Sheet  
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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE--
ACCOUNTS PAYABLE				
TRADE ACCOUNTS PAYABLE	591.84	591.84		591.84
A/P MONTH END ACCRUAL			12,542.79	12,542.79-
A/P-RELATED PARTY	115,984.58-	71,421.15	91,529.62	20,108.47-
TOTAL ACCOUNTS PAYABLE	115,392.74-	72,012.99	104,072.41	32,059.42-
ACCRUED SALARIES				
ACCRUED OTHER EXPENSES				
INCOME TAXES				
NOTES PAYABLE				
CRNT MATURITIES OF L/T DEBT				
MORTGAGE PAY	6,242.61	195,478.61	189,236.00	6,242.61
TOTAL CURRENT MATURITIES	6,242.61	195,478.61	189,236.00	6,242.61
TOTAL CURRENT LIABILITIES	109,150.13-	267,491.60	293,308.41	25,816.81-
LONG TERM DEBT				
MORTGAGE PAY	22,247.92-	7,436,113.36	7,631,591.97	195,478.61-
DEFERRED FINANCING		127,620.54-	127,620.54-	
ACCUMULATED DEFERRED FINANCING	656.93	14,597.24	6,714.12	7,883.12
TOTAL LONG-TERM DEBT	21,590.99-	7,323,090.06	7,510,685.55	187,595.49-
DEFERRED INCOME TAXES & OTHR				
PRTRN'S CAP/STCKHLDRS EQUITY				
CONTRIBUTED CAPITAL		144,518.89	144,518.89	
CONT CAPITAL-F.L. PRESTON		3,938,154.19	3,849,635.51	88,518.68
CONT CAPITAL-DEVELOPERS INV CO		6,955.88	6,061.75	894.13
WITHDRAWALS-F.L. PRESTON		312,997.19-	274,590.14-	38,407.05-
WITHDRAWALS-DEVELOPERS INV CO		2,225.33-	1,837.38-	387.95-
EARNED CAPITAL/RET'D EARNINGS		9,424,727.64-	9,424,727.64-	
Y-T-D NET INCOME (LOSS)	6,624.91-	83,149.25-		83,149.25-
TOTAL PRTRN/CAP/RET EARNINGS	6,624.91-	5,733,470.45-	5,700,939.01-	32,531.44-
TOTAL LIABILITIES & EQUITY	137,366.03-	1,857,111.21	2,103,054.95	245,943.74-